



University Club of MILWAUKEE

924 East Wells Street • Milwaukee, Wisconsin 53202 414/271-2222

August 25, 1995

Dear Member:

On behalf of the Board of Directors, I am pleased to report to you that the University Club has completed another profitable year. I have enclosed a summary of comparative statements of income for the twelve months ended June 30, 1995 and 1994. A copy of the Club's Audit Report prepared by Price Waterhouse LLP, is available at the front desk of the Club if you wish to review it.

Last year the Club continued its practice of enhancing and expanding the Clubhouse facilities thereby improving the service to the members as well as the appearance of the Clubhouse. All of the improvements were funded from internally generated cash flow. Our major expenditures were:

Guard Rail, Fences, Steam Valve, Compressor Tank, Cooling Tower Freezer Door, Furniture and Fixtures, Computer Upgrade Cash Register, China, Linen Total: \$61,749.00

We continue to enjoy the able direction of the Club by Steven Grassl, General Manager, and a staff which provides thoughtful service in the fine traditions of the University Club. I encourage you to make the most of your membership throughout the year. The University Club with its unique setting, excellent dining and attractive guest facilities, is a unique asset for all of us.

On behalf of the Board of Directors, we look forward to the continued success of the University Club.

Sincerely. le RES

Richard A. Abdoo President For the Board of Directors

Enclosure





924 East Wells Street + Milwaukee, Wisconsin 53202 414/271-2222

### UNIVERSITY CLUB OF MILWAUKEE

## COMPARATIVE STATEMENT OF INCOME AND EXPENSES

#### TWELVE MONTHS ENDED JUNE 30, 1995 AND 1994

	1995	1994
MEMBERSHIP DUES AND ASSESSMENTS REVENUES FROM DEPARTMENT	\$1,233,227	\$1,288,347
OPERATIONS Less: Cost of Sales and	2,196,329	2,133,189
Operating Expenses	2,108,281	2,047,881
NET DEPARTMENT OPERATIONS	88,048	85,308
TOTAL INCOME	1,321,275	1,373,655
OTHER EXPENSES General Clubhouse Administrative Utilities Repairs and Maintenance Depreciation Other	329,913 523,928 111,610 127,123 131,965 <u>221,040</u> 1,445,579	309,305 509,096 117,712 128,227 124,151 <u>212,761</u> 1,401,252
OPERATING PROFIT BEFORE OTHER INCOME	<u>(124,304)</u>	(27,597)
OTHER INCOME Initiation Fees Interest Expense Interest Income Cash Discounts and Miscellaneous Sale of Decoys*	64,300 (10,310) -0- (5,952) <u>168,812</u> <u>216,850</u>	54,611 (30,698) 127 9,387 <u>33,427</u>
INCOME IN EXCESS OF EXPENSES	92,546	5,830

\*Note: Included in the income for 1995 are proceeds from the sale of the decoys for \$168,812. Actual Club operation was at a loss of (\$76,266) for 1995. Of the proceeds, \$150,000 was used to pay down against the long term debt. The balance was used for operational expenses.





924 East Wells Street • Milwaukee, Wisconsin 53202 414/271-2222

September 1, 1995

Dear Member,

Effective September 1 I will retire from my duties at the University Club. I will always look back over these past 26 years with some nostalgia because it has been a wonderful experience meeting you all. It has been a pleasure and privilege knowing you. I thank you for your loyalty, support and approval of the special events and activities we featured.

I will miss seeing you -- but the time has come to say good bye. You have my sincerest thanks as well as my best wishes for good health and continued enjoyment of the University Club.

Sincerely,

Harn bre al

Steven Grassl







THE UNIVERSITY CLUB Announces.

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PLEASE NOTE:

THE UNIVERSITY CLUB OF LOS ANGELES HAS CLOSED.

ADD TO YOUR RECIPROCAL CLUB LISTING:

The Ashford Club 400 Perimeter Center Tr.NE Atlanta, Georgia 30346 (404)395-1333 Dining Only

June 1, 1994



# THE UNIVERSITY CLUB Announces.

PLEASE ADD THE FOLLOWING CLUBS TO YOUR RECIPROCAL CLUB LISTING:

University Club of Phoenix 39 E. MonteVista Ave. Phoenix, AZ 85004 (602)254-5408 Dining Only

University Club of Tampa One Tampa City Center Suite 3800 Tampa, FL 33602 (813)223-3737 Dining Only March 1, 1994

Dr. Alfred Bader 2961 North Shepard Avenue Milwaukee, Wisconsin 53211

April 30, 1993

Wry e No Jolleg Re

Dr. Peter Mitchell Union Camp Corporation Laurenceville, New Jersey

Dear Dr. Mitchell:

Thank you so much for your call. However, I could not reach you.

The enclosures may amuse you and will show you that my dismissal has had some silver linings.

Best wishes.

Sincerely,

Enclosures



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Dr. Alfred Bader 924 East Juneau, Suite 622 Milwaukee, Wisconsin 53202 Phone: 414/277-0730 Fax: 414/277-0709

# A Chemist Helping Chemists

February 27, 1996

Professor Donald J. Cram Department of Chemistry UCLA Los Angeles, CA 90024

Dear Don:

Thank you so much for your fax sent last Saturday.

Mary Fieser gave me a very hard time, as described in my autobiography, but only after I left Harvard. Most students getting their Ph.D. from Louis Fieser were deeply worried about her criticism of their theses, but she never said a word about mine.

Gilbert Stork, Martin Ettlinger, and Bob Woodward helped me very much more than Louis Fieser; in fact, I don't think that I saw him alone in my lab, Converse 205, for more than about two hours during the two years there.

Did you perchance keep a copy of the letter of "recommendation" describing you as not suitable for an academic career? If so, I would love to have a copy. Incidentally, Teddy Lytle mentioned that letter to me once, and I don't think that it was given to you by mistake. Not that Fieser wanted you to have it, but Teddy did.

Fieser's mistake regarding you is in the same league as Robert Millikan's, enclosed.

I so wish that you would come and visit me in Milwaukee one of these days so that we could laugh about all this.

With all good wishes, I remain,

Yours sincerely,

AB/cw Enclosure

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Dr. Alfon Beder 142 East zur on, Suiter 627 Milwanken Micconson 53201. FAX 1-414-277-15789

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Dear Al : There is your for your kind letter and a letter of your history. Most of the trackle of had will the Fierers, we with havy - I very sorely saw hime. The seathing lotter he woole, in given to net (a copy) by mistake when he seeded y raturned a way of my Vitre to me, a word it and alean I mest and him, challenged his judgement about no ( not suitable for an acadamies careeril. I thought he maand for ma to have a copy of the latters He because very agitated, and tolderne I should have welteral is without reading it. The south are known to get it on the sport's Inits restrictly, this was all good for man & cannot benow both Hoodward and Brillet well, and with time concluded that Friser at Narvard was me over his head." He did not grow with the times . Actually, Marg westmuch better stacked Abare hope a HEB-ST-36 201 IS:S3 EN DONNER I COUNT ADDI WAS TIT THE CONDICT BE CORE BEED LEED WAS I CONDICT ADDI CONDICT BE CORE BEED ADDI CONDICT ADDI CONDICATI ADDI CONDICT ADDI CONDICT ADDI CONDICATI ADDI

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Dr. Alfred Bader 924 East Juneau, Suite 622 Milwaukee, Wisconsin 53202 Phone: 414/277-0730 Fax: 414/277-0709

A Chemist Helping Chemists

January 25, 1996

Professor Donald J. Cram Department of Chemistry UCLA Los Angeles, CA 90024

Dear Don:

The first issue of this year's Chemical Intelligencer arrived this week, and as usual, I read it from cover to cover. It is such an interesting magazine.

Of course, I read Professor Hargittai's interview with you, thinking back to the two years when you were in Converse 205, which was my lab after you left. Students then were still speaking of other students having "so-and-so-many millicrams of energy".

Of course, I find it significant that you managed to speak about your Harvard days without mentioning your research professor. I also was staggered when I learned while at Harvard what a scathing letter of recommendation Fieser had sent on your behalf.

As you will see from the pages of my autobiography enclosed, my own relationship with the Fiesers wasn't very good either. I don't think that Professor Fieser spent more than two hours total talking to me during my two years at Harvard. After that, I had two more, much more serious run-ins with the Fiesers, but then more with Mrs. Fieser than with Professor Fieser.

In any case, I so enjoyed reading about your wonderful and productive life.

With all good wishes, I remain,

Yours sincerely,

AB/cw

Enclosure

be: Prof Hargittai

